

Wind O & M Disparities in Approaches by Country

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Introduction

- Poland & Me
 - Whirlpool Corporation
 - Vestas
 - Consulting
 - Investor Groups
 - CEE Fund, Bioseco,.....
- My Experiences
 - Varied (Aerospace, Wind,.....)
 - Not an O & M Expert
 - Broad Exposure to O & M



Motivation & Approach

- Extensive Field Observations
- Wind Farms in Global Locations
- Varied Projects including Personal Injuries, Fire, Performance,..
- Diverse Clients from Investors to EPC and O & M Companies
- Initial Idea of Country by Country Approach
- Eventual Decision to Speak Without National Discrimination
- Keener Focus on Similarities and Differences

Wind Farm Places & Experiences

- Denmark & EU
 - Vestas Tenure
- Germany
 - Multibruid GmbH (AREVA Renewables/Adwen GmbH)
 - Nordex, Enercon, Siemens
- China
 - SANY Group
 - Goldwind
 - NGC Transmission
- India
 - Suzlon & Godrej Industries
- U.S.A.
 - Various Projects (TX, OK, CA, CO, IA, AZ,....)

